

State of Louisiana

Louisiana Commission on Law Enforcement and
the Administration of Criminal Justice



AMERICAN RECOVERY AND
REINVESTMENT ACT OF 2009

EDWARD BYRNE MEMORIAL /
JUSTICE ASSISTANCE GRANT (JAG) PROGRAM

APPLICATION INSTRUCTIONS

Louisiana Commission on Law Enforcement
1885 Wooddale Blvd., Room 1230
Baton Rouge, LA 70806-1511

(225) 922-0258
Byrne/JAG Program Manager

(225) 925-4418
Main Number

www.lcle.la.gov

DEADLINE

All applications must be submitted to LCLE online, by mail, or hand delivery at the above address.

Applications are due by 5:00 p.m. on Friday, April 17, 2009

2009 AMERICAN RECOVERY AND REINVESTMENT ACT
EDWARD BYRNE MEMORIAL JUSTICE ASSISTANCE GRANT (JAG) PROGRAM
APPLICATION INSTRUCTIONS

Please read these instructions before to completing the application. There are specific requirements to be eligible to receive the American Recovery and Reinvestment Funds.

GENERAL FUNDING INFORMATION

The H.R.1 “American Recovery and Reinvestment Act (ARRA) of 2009” was signed by the President on February 17, 2009. The purpose of the American Recovery and Reinvestment Act of 2009 Edward Byrne Memorial Justice Assistance Grant (JAG) Program is to assist states and units of local government in carrying out specific programs that help prevent, fight, and prosecute crime and offer a high probability of improving the functioning of the criminal justice system through preserving and creating jobs and promoting economic recovery; assisting those most impacted by the recession; and stabilizing state and local government budgets, in order to minimize and avoid reductions in essential services and counterproductive state and local tax increases [42 U.S.C. §§ 3751(a)]. The ARRA of 2009 provides additional funds to support state and local law enforcement under this program. The Louisiana Commission on Law Enforcement may award formula grant funds to state agencies and units of local government for the purpose of enforcing state and local laws which establish offenses similar to offenses established in the Controlled Substances Act [21 U.S.C. 801 *et seq.*] and to improve the functioning of the criminal justice system, with emphasis on controlling violent and drug-related crime and serious offenders.

PROGRAM PURPOSE

1. The ARRA of 2009 purposes include:
 - 1.1. To preserve and create jobs and promote economic recovery,
 - 1.2. To assist those most impacted by the recession,
 - 1.3. To stabilize State and local government budgets, in order to minimize and avoid reductions in essential services and counterproductive State and local tax increases
2. The Byrne/JAG purposes include
 - 2.1. To assist states and units of local government in carrying out programs which offer a high probability of improving the functioning of the criminal justice system with special emphasis on a nationwide and multi-level drug control strategy by developing programs and projects to assist multi-jurisdictional and multi-state organizations in controlling violent and drug-related crime and serious offenders to support national drug control priorities.
3. Grants are to be made available for use by states and units of local government for the purpose of enforcing state and local laws that establish offenses similar to those in the Controlled Substances Act and to improve the functioning of the criminal justice system with emphasis on violent crime and serious offenders. There are six (6) purpose areas authorized for funding. Under each purpose areas are examples of previously funded projects.

3.1. Law Enforcement Programs

Apprehension Enhancement	Narcotics Response Team/Corrections Center
Clandestine Lab Eradication	Property Crime
Community Policing	Street Sales Disruption
Crime Activity Patrol	Targeting Illegal Substances
Criminal Patrols	Street Reduction of Violent Crime
Drug Knock & Talk	Targeting Computer and High Tech Crime
ICAP	Targeting Violent Criminals
Intelligence Unit	Vice Narcotics
K-9 Narcotics Unit	Violent Crime Unit
MJTF	Violent Crime Task Force
Narcotics Hot Line Task Force	

3.2 Prosecution and Court Programs

Career Criminal Prosecution	Violent Crime Prosecution
Court Delay Reduction	
Differentiated Case Management	
Drug Court	
MDO Prosecution Unit	

- | | |
|---|--|
| <p>3.3 Prevention and Education Programs</p> <ul style="list-style-type: none"> Anti-Terrorist Program Apprehension Training Crime Prevention for the Elderly | <ul style="list-style-type: none"> State Civil Rico Training Targeting Computer and Hi-Tech Crime Tracking Drug Related Domestic Violence |
| <p>3.4 Corrections and Community Corrections Programs</p> <ul style="list-style-type: none"> Correctional Contraband Control Enhanced Job Skills Reduction of Drugs in Prison | |
| <p>3.5 Drug Treatment and Enforcement Programs</p> <ul style="list-style-type: none"> Continuing Aftercare Services Drug Court Drug Screening | <ul style="list-style-type: none"> Intensive Supervision Pretrial Intervention |
| <p>3.6 Planning, Evaluation, and Technology Improvement Programs</p> <ul style="list-style-type: none"> Crime Lab Upgrade Criminal Justice Technology Criminal Records Improvement DNA Analysis Enhance Crime Scene Unit | <ul style="list-style-type: none"> Evaluation Forensics Database Information Systems Upgrade Statewide Criminal Information Sharing System |

APPLICANT ELIGIBILITY

Units of local government are eligible to receive sub-grants from a participating state. Units of local government means any city, county, town, township, borough, parish, village or other general purpose political subdivision of a state, and includes Native American tribes that perform law enforcement functions as determined by the Secretary of the Interior. For the State of Louisiana, sheriffs and district attorneys are considered units of local government.

Applicants must obtain the following. Applications will not be considered if this information is not included.

- **DUNS Number:** The Office of Management and Budget requires that all businesses and nonprofit applicants for federal funds include a Data Universal Numbering System (DUNS) number in their application for a new award or renewal of an award. Applications without a DUNS number are incomplete. A DUNS number is a unique nine-digit sequence recognized at the universal standard for identifying and tracking entities receiving federal funds. The identifier is used to validate address and point of contact information for federal assistance applicants, recipients, and subrecipients. The DUNS number will be used throughout the grant life cycle. Obtaining a DUNS number is a free, simple, one-time activity. Call 1-866-705-5711 or apply online at <http://www.dnb.com/us/>. Individuals are exempt from this requirement.
- **Central Contractor Registration:** OJP requires that all applicants for federal financial assistance, other than individuals, maintain current registrations in the Central Contractor Registration (CCR) database. The CCR database is the repository for standard information about federal financial assistance applicants, recipients, and subrecipients. Organizations that have previously submitted applications via Grants.gov are already registered with CCR, as it is requirement for Grants.gov registration. Please note, however, that applicants must update or renew their CCR at least once per year to maintain an active status. Information about registration procedures can be accessed at www.ccr.gov.

PERIOD OF PROJECT SUPPORT

Projects funded under the formula grant program may be funded for a maximum of two years (24 months). The project can begin on June 1 or July 1, 2009 and end no later than June 30, 2011. This limitation on funding applies to all projects.

MINIMUM AND MAXIMUM REQUESTED FUNDS

The minimum amount of \$5,000 and the maximum amount is \$300,000 minus your direct allocation from BJA can be requested. Any project request under \$5,000 will not be considered.

If you receive a direct award from other Federal grant applications, you cannot request the same items in this application.

STIMULUS ONLY FUNDED ITEMS

Projects cannot request funding for specific budget items under this stimulus funding if the agency has requested funding for the same items under another federal grant program.

MATCH

The Commission on Law Enforcement waived the match requirements for the 2009 ARRA Edward Byrne Memorial Justice Assistance Grant Program.

PROGRAM INCOME

Gross income earned by the recipient, during the funding period, as a direct result of the grant is considered program income. Program Income can include but is not limited to, forfeitures, fees and registration costs. Subgrantees must comply with the Federal and State Program Income guidelines. Program Income must be reported on the Expenditure/Request for Funds Form.

CONFIDENTIAL FUNDS

Confidential funds are monies allocated for confidential expenditures are defined as funds used for the purchase of services, physical evidence, and information including buy money, flash rolls, etc. Certification is required to assure compliance with the guidelines related to confidential expenditures as provided in OJP Financial Guide.

ALLOWABLE/UNALLOWABLE EXPENSES

ALLOWABLE EXPENSES

1. The Office of Management and Budget Circulars A-87 (State and Local Governments) or A-122 (Non-Profit Organization), OJP Financial Guide, and the Commission and Advisory Board policies contain the established regulations for allowable and unallowable expenses.
2. Allowable costs with grant funds are permitted for payment of personnel, fringe, travel, supplies, equipment, professional services, and other items that are a part of an approved program or project.

UNALLOWABLE EXPENSES

1. ARRA of 2009 states no Byrne/JAG funds may be expended outside of the Byrne/JAG purpose areas. Even within the purpose areas, however, Byrne/JAG funds may not be used directly or indirectly for security enhancements or equipment for nongovernmental entities not engaged in criminal justice or public safety. Nor may Byrne/JAG funds be used directly or indirectly to provide for any of the following matters unless BJA certifies that extraordinary and exigent circumstances exist, making them essential to the maintenance of public safety and good order:
 - 1.1 Vehicles (excluding police cruisers), vessels (excluding police boats, or aircraft (excluding police helicopters)
 - 1.2 Luxury Items
 - 1.3 Real estate
 - 1.4 Construction projects (other than penal or correctional institutions)
 - 1.5 Any similar matters
2. Cost of organized fund raising including financial campaigns, endowment drives, solicitation of gifts and similar expenses is unallowable.
2. Acquisition of land with grant funds is prohibited.
3. Military-type equipment such as armored vehicles, explosive devices and other items associated with the military arsenal is prohibited.
4. Other items prohibited include vehicle maintenance and repairs, vehicle insurance, uniforms, leather accessories, firearms, ammunition, furniture, office and recreational equipment.

RECOVERY ACT REQUIREMENTS

Please read the Recovery Act requirements. Additional information appears on the "OJP Recovery Act Additional Requirements" web page at www.ojp.usdoj.gov/recovery/solicitationrequirements.htm.

1. **Non-Supplanting** – Federal funds must be used to supplement existing state and local funds for program activities and must not replace those funds that have been appropriated for the same purpose. See the OJP Financial Guide (Part II, Chapter 3).
2. **Recovery Act: Buy American** – All applicants that propose to use grant funds to construct, alter, maintain, or repair a public building or public work should be aware that the Recovery Act (in section 1605) contains a "Buy American" provision that applies to iron, steel, and manufactured goods, subject to certain exceptions. The provision is to be applied in a manner consistent with United States obligations under international agreements. Government-wide guidance on this provision is not yet available, but is expected.
3. **Recovery Act: Wage Rate Requirements** – All applicants should be aware that the Recovery Act contains a provision on wage rate requirements that concerns projects funded or assisted by Recovery Act funds that employ laborers and mechanics. See section 1606 of the Recovery Act. Government-wide guidance on this provision is not yet available, but is expected.
4. **Recovery Act: Preference for Quick-Start Activities** – Pursuant to section 1602 of the Recovery Act, recipient of funds under this solicitation for infrastructure investment are to give preference to activities that can be started and completed expeditiously, and also are expected to use grant funds in a manner that maximizes job creation and economic benefit.
5. **Recovery Act: Contracts** – Generally speaking, the Recovery Act places special emphasis on the use of fixed-price contracts awarded through competitive procedures. As information becomes available, OJP will provide guidance to

applicants as to what, if any, particular procurement requirements or procedures may apply to contracts awarded with Recovery Act grant funds, apart from those that appear in 28 C.F.R. Part 66 and 28 C.F.R. part. 70.

6. **Recovery Act: Limit on Funds** – The Recovery Act specifically provides that funds may not be used by any state or local government, or any private entity, for any casino or other gambling establishment, aquarium, zoo, golf course, or swimming pool.
7. **Recovery Act: Use of Funds in Conjunction with Funds from Other Sources** – Recovery Act funds may be used in conjunction with other funding as necessary to complete projects, but tracking and reporting of Recovery Act funds must be separate, to meet the reporting and other requirements of the Recovery Act and other applicable law. There can be no commingling of funds. (See “Accountability and Transparency under the Recovery Act,” below.)

ACCOUNTABILITY AND TRANSPARENCY UNDER THE RECOVERY ACT

Separate Tracking and Reporting of Recovery Act Funds and Outcomes

Consistent with the special purposes and goals of the Recovery Act, and its strong emphasis on accountability and transparency, it is essential that all funds from a Recovery Act grant be tracked, accounted for, and reported on separately from all other funds (including DOJ grant funds from non-Recovery Act grants awarded for the same or similar purposes or programs). Recipients must also be prepared to track and report on the specific outcomes and benefits attributable to use of Recovery Act funds.

The accounting system of all recipients and subrecipients must ensure that funds from any award under this Recovery Act solicitation are not commingled with funds from any other source.

Misuse of grant funds may result in a range of penalties, including suspension of current and future funds, suspension or debarment from federal grants, recoupment of monies provided under a grant, and civil and/or criminal penalties.

REPORTING REQUIREMENTS

1. **Equipment Inventory Listing and Assurance Forms** must be completed for any equipment purchased with grant funds. Reports are due with the final Expenditure/Request for Funds report.
2. **Expenditure/Requests for Funds** are due within **five (5) days** of the end of the cycle.
 - a. Monthly is receiving \$40,000 or more in Federal funds or
 - b. Quarterly (or monthly by choice) if receiving less than \$40,000 in Federal funds. See time schedule below.
 - c. Final Fiscal Expenditure report is submitted to LCLE **five (5) days** after the end of the project.
3. **Quarterly Progress Reports** provides information on the project’s performance in meeting the goals and objectives within the reporting period. Quarterly reports are filed on a calendar quarter bases and are due to LCLE by:

<u>Reporting Period</u>	<u>Due to LCLE</u>
January – March	April 5
April – June	July 5
July – September	October 5
October – December	January 5

Performance measures – To assist in fulfilling the accountability objectives of the Recovery Act, as well as the Department’s responsibilities under the Government Performance and Results Act of 1993 (GPRRA), Public Law 103-62, applicants who receive funding under this solicitation must provide data that measure the results of their work. Applicants must discuss their data collection methods in the application. Data collected must be reported in the Quarterly Progress Reports. In addition, eight (8) new performance measures specific to the JAG Program are found in Appendix A of this application. Further information on this is stated later in the application.

4. **Subgrant Adjustments** allows changes to the original application within the project period. Changes could include the budget, project period and/or extension, project officials/addresses, project personnel, goals and objectives, and/or other. If changes are made with project personnel, you must submit the Subgrant Adjustment Page 3 along with the resume(s), if applicable. This form can be downloaded at www.lcle.la.gov/programs/FF_OB.asp.

Failure to Comply with Reporting Requirements may result in administrative action such as withholding of payments, suspension of funding, cancellation of project, loss of awarded funds, or non-certification of new grant awards.

APPLICATION REQUIREMENTS

1. Applicants for grant funds under the Edward Byrne Justice Assistance Grant (JAG) Program will be required to agree in writing with certain Special Conditions and Certified Assurances.
2. Subgrantees are required to certify to Competitive Procurement, Equipment and other Capital Expenditures, Inventory Control, Confidential Funds and other applicable program requirements. State Agencies only are required to certify to a Drug-Free Workplace.
3. The signature (IN BLUE) of the authorized official of the agency that is requesting funding is required.

PREPARATION OF APPLICATION

This application for ARRA of 2009 Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the official document to be used in applying for this funding through the Louisiana Commission on Law Enforcement (LCLE). The following sections are designed to assist applicants in completing this application. For assistance in completing the application, please contact LCLE staff at (225) 922-0258. Read these instructions carefully.

GENERAL INFORMATION

1. **To be eligible for funding consideration**, application must be submitted online, by mail, or hand delivery to LCLE. **Deadline for submission is close of business (5:00 p.m.) on April 17, 2009.**
2. **Your requested amount is only a request. Funding will be based on the availability of funds and the staff's review and evaluation of the application.**
3. The standard LCLE contract form must be used, which is available to download at www.lcle.la.gov. Duplication by a word processor is acceptable.
4. Contracts for professional services should **not** be executed until an award is made and a sub-grant number issued.
5. The assigned subgrant number must be on all contracts, future correspondence, and documents regarding this project.
6. **Pre-award costs are not allowed.**

TITLE PAGE 1

1. **Program Title:** Leave blank.
2. **Project Duration:** Show the length, in months, of the total project. Also, enter the desired start date **either** June 1, 2009 or July 1, 2009 for this subgrant. Projects are limited to no more that 24 months. **The end date cannot be go beyond June 30, 2011.**
3. **Project Funds:** Enter your requested amount. **NO CASH MATCH IS REQUIRED.**
4. **Applicant Agency:**
 - 4.1. **Authorized Official:** This is the individual authorized to enter into binding commitments on behalf of the Applicant Agency or Institution. This will normally be the chief officer of the agency, institution, or government unit involved (e.g., Mayor Earl Smith; Sheriff Walter Jones; Judge Joseph Landry, etc.)
 - 4.2. **Agency:** Enter the official name, mailing address, telephone and FAX numbers, email address and Federal Employer TAX ID number of the agency or institution applying for funds. For example: City of Baton Rouge, East Carroll Sheriff's Office, 19th Judicial District Court.
 - 4.3. **DUNS Number:** The Office of Management and Budget requires that all businesses and nonprofit applicants for federal funds include a Data Universal Numbering System (DUNS) number in their application for a new award or renewal of an award. Applications without a DUNS number are incomplete. A DUNS number is a unique nine-digit sequence recognized at the universal standard for identifying and tracking entities receiving federal funds. The identifier is used to validate address and point of contact information for federal assistance applicants, recipients, and subrecipients. The DUNS number will be used throughout the grant life cycle. Obtaining a DUNS number is a free, simple, one-time activity. Call 1-866-705-5711 or apply online at <http://www.dnb.com/us/>. Individuals are exempt from this requirement.
 - 4.4. **Central Contractor Registration:** OJP requires that all applicants for federal financial assistance, other than individuals, maintain current registrations in the Central Contractor Registration (CCR) database. The CCR database is the repository for standard information about federal financial assistance applicants, recipients, and subrecipients. Organizations that have previously submitted applications via Grants.gov are already registered with CCR, as it is requirement for Grants.gov registration. Please note, however, that applicants must update or renew their CCR at least once per year to maintain an active status. Information about registration procedures can be accessed at www.ccr.gov.
5. **Implementing Agency:**
 - 5.1. **Agency Head:** This is the person in charge of the agency in which the applicant program is located. (Example: Chief of Police Couvillion; Sheriff Walter Jones; District Attorney Jerry Smith).
 - 5.2. **Agency:** The name, address, telephone and FAX numbers and email address of the agency implementing or benefiting from the project. In most cases, this will be the same as the Applicant Agency. (Example: Applicant Agency, Caddo Sheriff's Office, Implementing Agency, Caddo Sheriff's Office). However, in some cases it will be different. (Example: City of Baton Rouge, Applicant Agency; the Baton Rouge Police Department, Implementing Agency).
6. **Project Director:** This is the individual who will be in direct charge of the project. He or she should be a person who combines substantial knowledge and experience in the project area with proven ability in administration and supervision of personnel and will be expected to devote a major portion of his or her time to the project. **Project Director must be an employee of the recipient's organization.** The official business address should be used along with telephone and FAX numbers and email address.
7. **Financial Officer:** This is the individual who will be responsible for fiscal matters relating to the project and in ultimate charge of agency accounting, management of funds, verification of expenditures, and sub-grant financial reports. The official business address should be used along with telephone and FAX numbers and email address..

NOTE: It is possible that each of the four positions: Authorized Official, Agency Head, Project Director, and Financial Officer, will be filled by a different person. It is also possible that the same person may serve in more than one capacity. However, there must be at least 2 different people in any combination in these positions. The financial officer and the project director must be different individuals.

8. **Congressional Districts Served:** Check Congressional District(s) to be served by the project. Enter the total population for each district to be served by this project.
9. **Brief Project Description:** Enter a brief description of the project stressing project goals stating how the project will comply with the ARRA of 2009 goals. This summary description should be limited to the space provided. This description is critical and will be the summary used to present the project to the Advisory Board and Commission.

BJA PURPOSE AREAS

1. There are six (6) approved purpose areas. Each purpose area can (1) address crime through provision of services directly individuals (e.g., at-risk youth, gang members, victims of crime) and/or communities (weed and seed), or (2) address crime by improving the effectiveness and/or efficiency of the criminal justice system operations (e.g., processes and procedures). Check the appropriate purpose area and whether the project provides direct services or system improvement.
2. Check the box that states when the number of days this project will begin from the date of accepting the award.
3. Provide the contact information on the individual completing this pre-application.

CONTACT INFORMATION

The contact information of the individual completing this application is required, include name, telephone number, fax number and email address.

BUDGET SECTION – GENERAL INFORMATION

1. **Since funds are limited, applicants should carefully consider the resources needed to implement the project and present a realistic budget that accurately reflects the costs involved for a 24-month budget.**
2. **All budget items must meet the ARRA of 2009 goals.**
3. The budget must be completed in detail in the space provided.
4. Use only whole dollar amounts.
5. All items included in the budget will be reviewed to ensure budgetary reasonableness and allowable costs.

PERSONNEL

1. **Personnel** – Enter only the Title Position(s) and Individual Names(s) of the employees for each position funded through this subgrant.
 - 1.1 **Full-Time Personnel** – Enter the individual’s total monthly salary amount in the “Monthly Salary” column. The salary *times* the percentage of time devoted to project *times* the number of months will *equal* the employee's total salary to be paid with federal dollars and match. Percentage of time is reported in increments of 25 units such as (25%, 50%, 75% or 100%).
 - 1.2 **Part-Time and Overtime Personnel** – Identify as part time or overtime position. If overtime, enter as a "Pool of Employees" in the "Position Title" field. Enter the number of overtime employees in the "Employee Name" field. Enter the hourly wage *times* the weekly overtime hours *times* the number of months in the "Hours/Weekly X Hourly Rate" column.

NOTE: If using a pool of employees with different salary ranges for overtime, enter the average overtime rate for the pool. Employees working overtime can only be paid time and a half of their regular hourly rate.
 - 1.3 **Merit Increases** - If merit increases are a part of agency policy, the merit increase for project personnel should be budgeted in this section. List employee to receive a merit increase twice by showing as a separate line items — once at current salary, then at salary per merit increase. The salary *times* the percentage of time devoted to project *times* the number of months will *equal* the employee's total salary.
 - 1.3.1 **Calculation Example:**
Annual Salary for a Full-Time Employee:
30 Weeks at \$ 8/Hour X 40 Hours = \$ 9,600
Annual Salary Increase of Five Percent (5%):
22 Weeks at \$ 8.40/Hour X 40 Hours = \$ 7,392
 - 1.3.2 Explain salary increases in narrative.
 - 1.4 **Salary Rates** - Salary rates are to be comparable with salaries of similar jobs in the region served by the project.
 - 1.5 **Retroactive Pay Increases** - Retroactive pay increases are **unallowable**. The applicant agency should have policy to provide for merit raises applicable to both grant and non-grant personnel. Raises should be estimated in budget, if possible.
 - 1.6 **Dual Compensation** - Dual compensation is **not** permitted.
 - 1.7 **Time and Attendance Records** - Time and attendance records must be maintained on a regular basis.
2. **Job Descriptions**
 - 2.1. Must be provided for each position given.
 - 2.1 Description of work expected to be done.

- 2.2 Level of education and work experience required for hire.
- 2.3 Must include salary ranges.

3. **Resumes**

- 3.1. Must be submitted with the application if position is already filled.
- 3.2. Must be submitted with progress reports for positions filled later.
- 3.3. Must be resubmitted for grant continuation applications.
- 3.4. Must list qualifications, i.e., education and work experience.

4. **Qualifications**

- 4.1 Must meet those established for the particular position and/or be comparable to existing positions in funded grants.
- 4.2 Are to be at a minimum level to perform duties described and in line with salary rates established.
- 4.3 Unless a waiver is granted by LCLE, based on verifiable work experience, the following education requirements must be met:

4.3.1 Counselors must have at least a Bachelor's Degree in a social science or related field.

4.3.1.1 Counselors who treat substance abusers are required to be certified by the Louisiana State Board for Substance Abuse Counselors (LSBCSAC)

4.3.2 Therapists must have at least a Master's Degree in either social work, psychology, counseling, or related field.

4.3.2.1 Therapists who treat substance abusers are required to be certified by the Louisiana State Board for Substance Abuse Counselors (LSBCSAC).

Note: *If the above certifications cannot be met, a waiver can be requested from LCLE based on supporting documents that a good faith effort was made to hire a LSBCSAC and either no qualified person applied, or a qualified person was offered the job but did not accept.*

5. Resumes:

- 5.1. Must be submitted with the application if position is already filled;
- 5.2. Must be submitted with progress reports for positions filled later;
- 5.3. Must be resubmitted with continuation grant applications;
- 5.4. Must list qualifications, i.e., education and work experience.

FRINGE BENEFITS

1. Apply only to the employer's share of benefits for those salaries funded.
2. Are limited to no more than thirty percent (30%) of the Personnel total salaries paid under the project, excluding in-kind amount.
3. The percentage rate or cost used for calculating fringe benefits must be provided for each type budgeted.
4. Types of Fringe Benefits:
 - 4.1 Social Security (FICA) (6.2%) - 6.2% *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.2 Medicare (1.45%) - 1.45% *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.3 Health/Life Insurance (Please provide amounts of monthly premiums.) - Monthly insurance premium amount *times* project period *times* percentage of employee's time devoted to project.
 - 4.4 Workman's Compensation (Please provide agency's percentage rate.) - Percentage rate *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.5 Unemployment (Please provide agency's percentage rate.) - Percentage rate *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.6 Public/Private Retirement (Please provide agency's percentage rate.) - Percentage rate *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.7 Other - Specify type of "Other" fringe benefit. Percentage rate *times* total salary from "Subtotal Amount of Paid Personnel".
 - 4.8 Liability Insurance/Malpractice Insurance - If part of an employee benefit package for all employees, please provide agency's percentage rate.
5. Only Social Security OR one bona fide retirement plan is eligible, NOT BOTH.
6. If personnel costs are budgeted and fringe benefits are not included in the budget, an explanation regarding fringe benefit omission must be explained at the top of the page.
7. If fringe benefits are being funded through another source or no benefits are being requested, please state who will be responsible for paying fringe benefits in the space provided at the top of the page.

TRAVEL

1. The agency should have an established travel policy. In the absence of such policy, the agency must follow state travel regulations. The stricter policy prevails.
2. Travel expenditures are restricted to only the personnel listed in the Personnel Section (100). Justification may be required. (Training is exempted and explained later).
3. Travel is a reimbursable expenditure for actual travel, not a flat allowance.
4. Amount of funds budgeted for travel is to be in line with project duration, scope of travel required, etc.
5. Travel reimbursement for mileage is not allowable in a public vehicle when gas and operating expenses are provided by the applicant agency.

6. For current Louisiana State Travel Guidelines, visit the State Travel Office at www.doa.Louisiana.gov/osp/travel.
7. All supporting records and receipts are to be maintained with official records.
8. Travels for Training:
 - 8.1 All travel must be related to direct services provided to victims.
 - 8.2 Travel expense must be cost-effective.
 - 8.3 Prior approval from LCLE is required for in-state and out-of-state travel using grant funds.
 - 8.4 A training program agenda with descriptions and/or brochure must accompany all requests submitted to LCLE for prior approval.
 - 8.5 Approved in-state travel will be reimbursed at one hundred percent (100%.) Approved out-of-state travel will be reimbursed at fifty percent (50%) of total travel costs. This is inclusive only to the 48 states. Hawaii and Alaska are considered international travel. International travel is prohibited.
 - 8.6 Out-of-state travel for training using grant funds is limited to personnel paid with grant funds and volunteers who provide direct service hours listed in the application.
 - 8.7 Contractors may travel using grant funds only if the contractor is providing the training and travel is included in the contract. Louisiana State Travel Guidelines must be followed. *Refer below to "Contractual Services"*
 - 8.8 Administrators may travel using grant funds if a significant part of their job is providing direct services and the travel is for direct service training.
 - 8.9 Expenses relating to statewide organization meetings whose primary purpose is not to provide direct services or to train direct service providers are not eligible expenses.

EQUIPMENT

1. Distinguish between equipment and supplies; i.e. equipment refers to items, regardless of cost, that has a life expectancy of two or more years and is not consumable. Supplies are items that are consumable.
2. Records maintained for equipment are to be evidenced by signed and a dated invoice.
3. Competitive procurement must be used, i.e., the agency must obtain three (3) bids or quotes in writing and maintain such on file and follow U.S. Department of Justice Programs, Procurement Procedures.
4. All equipment must be tagged and proper inventory controls established.
5. No equipment may be disposed of (sold, destroyed, given away) without LCLE approval.
6. Equipment will be considered on a case-by-case basis in accordance with most recent OJP Financial Guide and LCLE policies.
7. Computer checklist must be completed if computer hardware or software is to be purchased with grant funds.

SUPPLIES

1. Distinguish between supplies and equipment. Supply items are those by nature that are consumable or have a life expectancy less than two years.
2. Supplies are to be related to and necessary for function of project.
3. Uniforms are not eligible for funding with exception of tactical uniforms used for identification purposes.
4. List the titles for films, audiovisuals, books, periodicals, and bulletins. Costs for periodicals must be prorated for the grant period.
5. Office supplies will be considered in the context of the program requesting funding.
6. Types of supplies: Office Supplies; postage, Training supplies - books, manuals, audio-visual aids, films, etc.; Other supplies as may be related to project.
7. The amount budgeted for supplies will be reviewed in relation to total funds budgeted, i.e., in relation to cost effectiveness.

SECTION 600. CONTRACTUAL SERVICES

1. **Consultants** may not be used to perform services ordinarily accomplished by existing personnel. Consultant contracts and agreements must receive approval from the Victim Services Board and LCLE before release of funds.
2. **Dual Compensation** is not allowed. If a consultant is providing services during their regular workday for which they are being paid by their employer, travel and subsistence expenses are only allowed but not compensation for services rendered.
3. **Sole source** must have prior approval by LCLE. Obtain guidelines from LCLE.
4. **Contracts**
 - 4.1. Current LCLE contract form must be used.
 - 4.2. Contractual agreement is to contain detailed description of work to be performed. This must also coincide with the brief explanation found in the application. Contract must state the hourly rate and include a statement, such as "not to exceed the maximum amount of \$ _____", which would be the dollar amount budgeted in the Contractual Section (600) in the budget summary of the application. If travel expenses are to be included, a breakdown of each cost is required and a "not to exceed the maximum dollar amount" statement added to the contractual budget summary of the application.
5. **Contract Packet**
Before release of funds, contractual agreement must be reviewed and approved by LCLE. The contract packet should include:
 - 5.1 The executed contract with current subgrant number,
 - 5.2 Contractor's resume must include educational background and relevant work history,

- 5.3 Receipts as mentioned in J.4.B., if applicable, and
- 5.4 References
- 6. **Consultant Rates**
 - 6.1. The rate of compensation must be reasonable and consistent with that paid for similar services and be in compliance with OMB cost principles. Written documentation may be necessary on a case-by-case basis.
 - 6.2. Where prior approval and justification of the rate are required, the program should include copies of contractor's paid receipts or invoices for prior comparable services from two other sources.
 - 6.3. Approval for sole source when more than \$100,000 must be sent to Washington, D.C. for prior approval. \$100,000 and below must have prior approval by LCLE. Obtain guidelines from LCLE.
- 7. **Consultant Rates Should Be According To Current OJP Financial Guide**
 - 7.1. Current rate maximum is \$450 for 8-hour day (\$56.25 per hour).
 - 7.1.1. This rate excludes travel and subsistence costs but includes preparation, evaluation, and travel time.
 - 7.1.2. Rates totaling more than \$450 per day will require prior approval from LCLE.
 - 7.2. The following applies to certain consultants:
 - 7.2.1 Consultants Associated with Educational Institutes
 - 7.2.1.1 The maximum rate is the consultant's academic salary projected for 12 months, divided by 260.
 - 7.2.2 Consultants Employed by State and Local Governments
 - 7.2.2.1 Compensation is only allowed when their employer will not provide these services without cost.
 - 7.2.2.2 The rate is not to exceed the daily salary rate for the employee as paid by the employer.
 - 7.2.2.3 If the employee is not representing their agency, the rate is based on the necessary and reasonable cost principles.
 - 7.2.3 Consultants Employed by Commercial and Not-for-Profit Organizations
 - 7.2.3.1 These are subject to competitive bidding procedures.
 - 7.2.3.2 They are not subject to the \$450 per day maximum before requesting prior approval.
 - 7.2.3.3 For an individual consulting without employer involvement, the rate is not to exceed the daily salary paid by the employer subject to the \$450 limitation.
 - 7.2.4 Independent Consultants
 - 7.2.4.1 The rate must be reasonable and consistent with that paid for similar services in the marketplace.
 - 7.2.4.2 Compensation may include fringe benefits.
 - 7.2.4.3 Competitive bidding is required.
 - 7.2.4.4 Prior approval is not required.

OTHER DIRECT COSTS

- 1. **Audits**

For any non-Federal entity, meaning state, local government, or non-profit organization, the following apply:

 - 1.1 The entity must comply with the conditions of the Office of Management and Budget Circular A-133 current revision;
 - 1.2 If the entity is exempt from federal audit requirements for that year, audit costs CANNOT be charged to the sub-grant. (See Page 4, Audit Requirements to determine exemption.) Records must still be available for review or audit if exempt.
 - 1.3 For an agency that is required to have an audit, the audit cost may be an allowable expense. Check with LCLE for guidance.
 - 1.3.1 A copy of the audit reports, management letters, and any written responses must be submitted to LCLE.
- 2. **Printing**

All printed material funded by the grant must bear the prominent statement in accordance with Certified Assurances.
- 3. **Phone Service**

Cost must be pro-rated where applicable.
- 4. **Rent**
 - 4.1 The agency may charge, or pro-rate, the reasonable cost for space rental.
 - 4.2 The agency must certify in writing that the requested rental charge is consistent with the prevailing rate in the local area and shall maintain documentation in its file to support such a determination.
 - 4.3 The pro-rated share of maintenance and operation costs is allowable to the extent they are not otherwise included in rental or other charges for space.
 - 4.4 Space rental cannot be charged to the project if the building is owned by the applicant agency; however, the pro-rated share of overhead costs such as utilities, janitorial services, etc., are allowable.
- 5. **Service contracts and insurance coverage** may cover only expenditures during grant period; i.e. 3-year service contract to be paid from a 12-month grant is not allowable.
- 6. **Training**
 - 6.1 All drug and violent crime requests for training must receive prior approval from LCLE.
 - 6.2 Reimbursement of training is limited to tuition costs and travel-related expenses and must be within state travel regulations.
 - 6.3 An individual training report form and an evaluation of the training attended must be completed by person receiving training and be maintained on file by the sub-grant agency.

PROGRAM NARRATIVE

1. Applications will not be considered if any section is left blank.
2. If for some reason you consider yourself exempt from any requirement, you must explain in the appropriate section.
3. You are limited to the space provided in each section. Unrequested attachments will be discarded. Multi-jurisdictional Task Forces are required to submit a separate Inter-agency Agreement with the application. Instructions are provided within this application.
4. Examples provided in the following areas' instructions are merely examples. They are not meant as a measurement of your program. The statements are simply samples of the type of information you are to provide.
5. You must explain how your proposed project will promote an economic stimulus for your area.

IDENTIFICATION OF NEED:

This section should begin with a brief description of the agency and/or department's specific economic need. **The applicant should then document the need not the symptoms or solutions for the project**, providing specific local data concerning the specific problem(s) and risk factors to be addressed. Relevant information such as population and other demographic data, the local poverty rate, arrest rates and types of crime, resources, manpower deficiencies, court trends, etc. should be provided in this section. If the project targets a particular neighborhood within the parish/city, specific background information should, if possible, be provided concerning that community. If possible, data should be provided concerning risk factors that may be altered as a result of the program.

The applicant needs to describe existing gaps in local services and how the proposed project will address these needs. The applicant should illustrate the need for the project by describing the current availability of services to this population.

It is not necessary for this section to be extensive. However, it should clearly define the need(s) and risk factors targeted by the project as well as the population to be served. Give the source and date of your information. Information provided must be limited to the space provided.

VERY ABBREVIATED EXAMPLE:

Need: Information has been gathered that a major drug distribution operation is headquartered in Spike (Jackson parish) and is supplying dealers in rural areas of Jackson and neighboring Lee parishes. The member agencies have experienced limitations such as restricted budgets and limited manpower, in their individual attempts to combat the illegal distribution and use of narcotics. Geographically the two parishes encompass 1,377 square miles and are located in north/central part of the state. The two parishes are rural having a population of approximately 63,690. In 1998, a total of 50 individuals were arrested in these parishes for distribution and possession of cocaine, marijuana and other drugs. Officers seized 4.396 kilos of cocaine, 405.195 lbs. Of marijuana and 780.064 kilos of other drugs. The combined efforts of a multi-parish task force are needed to eliminate jurisdictional independence, duplication of efforts, and irregular coordination in order to effectively combat this problem.

GOAL and OBJECTIVES

1. **GOAL:** The goal statement is a **broad-based statement** which reflects an overall **desired end result** of the project. The goal statement should answer the following questions:
 - 1.1. Does it directly relate to problems (risk factors) identified in the assessment?
 - 1.2. Is the goal feasible?
 - 1.3. Is the goal realistic?
 - 1.4. Is the goal doable?
 - 1.5. A project usually will have **one** goal.

VERY ABBREVIATED EXAMPLE:

Enhance, through jointly controlled operations, the ability of agencies to remove targeted drug traffickers and offenders through investigation, arrest, prosecution, and conviction.

You are limited to two (2) goals.

2. **OBJECTIVES:** Measurable objectives reflect how your project will assist in reaching the stated goal(s). Objectives also address the problem identified in Problem Definition. A **measurable objective is something the project will do**, utilizing the grant funds, **by a certain amount** (measurable) within a certain time period. Objectives **must** be measurable.

Measurable objectives use the words "to increase," "to decrease," or "to maintain." Do not use words such as "to provide", "to train", "to establish" in measurable objectives. These are activity statements. Once the objectives are written, ask, "Does the statement allow you to measure something?" The number that will be increased, decreased or maintained directly relates to the baseline statistics. This allows for the measurement of the progress of the project.

VERY ABBREVIATED EXAMPLE:

Objective 1: Four new positions will be created.

Objective 2: To partner with non-profit organizations that provide services that prevent the re-occurrence of crime and allows the potential offenders and/or released offender to remain employed.

ECONOMIC STIMULUS

The purpose of the ARRA of 2009 Edward Byrne Memorial Justice Assistance Grant (JAG) Program is to assist states and units of local government in carrying out specific programs that offer a high probability of improving the functioning of the criminal justice system through preserving and creating jobs and promoting economic recovery; assisting those most impacted by the recession; and stabilizing state and local government budgets, in order to minimize and avoid reductions in essential services and counterproductive state and local tax increases. Identify and describe how this project will have a positive economic impact on the community. Explain how this project will create and/or increase job positions, services, and improve technology.

VERY ABBREVIATED EXAMPLE:

This community's job force has been reduced by 15% over the past three years which has reduced the parish's tax revenue to continue providing services to those first time non-violent offenders who could remain in the workforce in lieu of being placed in the prison. By allowing this offender to remain in society while serving his sentence, this parish would save on the cost of detaining this individual by providing alternative services and thus reducing the recidivism of repeat offenses. By allowing the individual to remain employed will allow additional revenues by decreasing family members resorting to financial aid due to the lost of income.

METHODS

Identify and describe how you will achieve each of your stated project objectives. This section must relate back to the critical elements of a Program Brief or BJA pre-approved Program Abstract. NOTE: MJTFs should provide the criteria used to identify, select, and prioritize investigative targets to include manpower and equipment resources and also should provide information as to oversight of project activities. Example:

VERY ABBREVIATED EXAMPLE:

The Task Force will comprise agents from the Spike Police Department, Jackson and Lee Parish Sheriffs' Departments and the Forty-third Judicial District Attorney's Office. The task force will conduct operations as authorized by the Control Group. In an attempt to combat the flow of illegal drugs the task force will perform the following type operations:

- 1. Gather intelligence regarding manufacture, sale, and use of controlled dangerous substances through informants and surveillance operations.*
- 2. Perform undercover operations of suspected activities involving the manufacture, sale and use of controlled dangerous substances.*
- 3. Coordinate among participating agencies joint operations to prevent fragmented, duplicative, or less than adequate response.*
- 4. Some of these operations will target and arrest street level dealers and users. Other high-risk activity will target long term organized operations and management of drug organizations to reduce and remove the availability of narcotics.*

EVALUATION

Indicate the desired results of the project utilizing performance indicators that will measure outcomes. Indicate the following:

- 1. How the data will be collected (computer or manually),*
- 2. What data/factors will be used to evaluate program results, and*
- 3. How it will be determined if the program was a success/failure based on the results obtained (See example.)*

ABBREVIATED EXAMPLE:

The task force will maintain accurate records to monitor the effectiveness of the program. Activities and results will be maintained in a computer database. Factors and data will include the number of cases, number of arrests, number of convictions, lengths of sentences, amount and type of drugs seized, assets and dollars seized and forfeited and number of confidential informants enrolled. The project will be considered successful if 75% of the stated objectives are obtained and 100% of expenditures and progress reports are submitted by deadlines.

PERFORMANCE MEASURES

Each project is required to report its performance and progress. The following are required measurements for awards made under the Recovery Act. If the goal is to preserve jobs, you must include #1 performance measure listed. If the goal is to create jobs, you must include #2 performance measure listed. If the goal is to preserve and create jobs, you must list both measurements.

Objective	Performance Measures	Data required in Quarterly Progress Report (3-month reporting period)	Description (Plain language explanation of what exactly is being provided)
1. Recovery Act: Preserving Jobs	Number of jobs saved (by typed) due to Recovery Act funding	a) How many jobs were prevented from being eliminated with the Recovery Act funding during this reporting period? b) How many jobs that were eliminated within the last 12 months were reinstated with Recovery Act funding?	An unduplicated number of jobs that would have been eliminated if not for the Recovery Act funding during the three-month quarter. Report this data for each position only once during the grant. A job can include full time, part time, contractual, or other employment relationship.
2. Recovery Act: Creating Jobs	Number of jobs created (by type) due to Recovery Act funding	How many jobs were created with Recovery Act funding this reporting period?	An unduplicated number of jobs created due to Recovery Act funding during the three-month quarter. Report this data for each position only once during the grant. A job can include full time, part time, contractual, or other employment relationship.

In addition to the above performance indicators, you need to refer to Appendix A for complete output and outcome performance indicators that are specific to your project. BJA has adopted these measurements and each project must use the measurements to track and measure the progress to ensure the goals and objectives are accomplished. This information must be reported in the quarterly progress reports. There are eight (8) activities with information on how to track the activity.

1. State/Local Initiatives
2. Personnel
3. Equipment Supplies
4. Contractual Support
5. Information Systems for Criminal Justice System
6. Research, Evaluation, and Product Development
7. Technical Assistance
8. Training

Each activity provides output and outcome measurements for project that provide direct services and/or system improvement. Each performance indicator indicates:

1. Identifies the indicator as an output (OP) or outcome (OC) measurement,
2. Identifies the OP or OC is for direct services (DS) and/or system improvement (SI),
3. A description of the indicator
4. How to capture the data
5. The applicable program purpose area that it addresses.

Based on your budget and goals and objectives, choose the activity or activities and list the output and outcome measurements that will best report the project’s progress. This information must be included in the quarterly progress reports. Please contact the Byrne/JAG Program Manager if you need assistance.

DISSEMINATION

Indicate to whom and the manner in which project results will be reported. Give examples, i.e., Board of Directors, Sheriffs, Chiefs, Louisiana Commission on Law Enforcement, etc. in the form of statistical data, monthly and/or quarterly reports, etc.

CONTINUATION

Indicate what sources will be utilized to sustain this project at the conclusion of federal support

RESOURCES

Describe facilities available to the applicant for the project.

COOPERATIVE AND/OR PARTICIPATING AGENCIES

If applicable, list all agencies directly or indirectly contributing to the project and the role these agencies perform in relation to this project. Multi-jurisdictional Task Forces are required to submit a separate Inter-Agency Agreement with the application.

For Multi-Jurisdictional Task Force ONLY – All multi-jurisdictional task forces must submit a separate agreement with the application. THIS IS A REQUIRED ATTACHMENT

Each page must be numbered, showing the total number of pages on the signature page.

The head of each participating agency must sign and date the document. Original signature page must be returned with the application.

The agreement must include, at a minimum, IN THE ORDER SHOWN, the following components:

1. A statement naming the members of the task force. The task force must be composed of at least 2 law enforcement agencies.
2. A statement that the agencies are entering into the agreement for the purpose of applying for Federal anti-drug abuse funds.
3. A statement that the agencies intend to fully participate in and share in the management and operations of the project.
4. A statement that the applicant agency (subgrantee) accepts responsibility for project administrative and financial matters and that it will notify each participating agency when the grant award has been received by subgrantee.
5. A statement detailing the degree of participation and the contributions of all members. Specifically list equipment, manpower, etc.
6. A statement that the members have selected a Control Group to oversee the management of the task force. The Control Group must comprise at a minimum 3 members with at least one from each agency. The Control Group should be named in the agreement.
7. A statement that each member will have an equal vote on all matters before the group.
8. A statement that unanimous consent of the control Group is required to initiate funding of project investigations.
9. A statement that the Control Group will establish policies to: select cases to be investigated; allocate, focus, and manage project resources; and provide oversight of project investigations.
10. A statement that the Control Group will meet regularly to establish investigative plans and resource commitments.
11. A statement that each case approved for investigative funding by the control group will be managed and staffed as appropriate by 2 or more participating agencies.
12. A statement indicating that if a computer is purchased with grant funds, all member agencies will have access to the computer unless they agree, in writing, otherwise.
13. A statement explaining how equipment acquired with grant funds will be distributed upon dissolution of the task force or withdrawal by an agency.
14. A statement detailing the withdrawal procedures to be followed if an agency plans to withdraw. The statement must indicate that LCLE will be notified in writing.
15. A statement indicating the length of time the agreement shall be binding. This must coincide with grant dates.

OTHER REQUIRED INFORMATION

1. CERTIFIED ASSURANCE AND CRIMINAL PENALTIES

The authorized official for the applicant agency should review the Certified Assurances and Criminal Penalties prior to signing **IN BLUE INK** the Certification of Certified Assurances and Criminal Penalties. Be sure to keep a copy for your records.

2. CERTIFICATIONS REGARDING LOBBYING, DEBARMENT, SUSPENSION, AND OTHER RESPONSIBILITY MATTERS AND DRUG-FREE WORKPLACE REQUIREMENTS

The applicant's authorized official should review this certification prior to signing **IN BLUE INK**. The certification requires the applicant's name, address, Grantee IRS/Vendor Number, application's number and project title and the authorized official's name, title and signature.

3. CERTIFICATION ON NONSUPPLANTING

- The authorized official for the applicant agency should review this certification prior to signing **IN BLUE INK** the Certification of Nonsupplanting. The authorized official must file this certification as part of their eligibility for these funds. Further, Federal funds must be used to supplement existing state and local funds for program activities and must not replace those funds that have been appropriated for the same purpose. See OJP Financial Guidry (Part II, Chapter 3) and "OJP Recovery Act Additional Requirements" webpage at www.ojp.usdoj.gov/recovery/solicitationrequirements.htm. Be sure to keep a copy for your records.

APPENDIX A

BJA JUSTICE ASSISTANCE GRANT PROGRAM

PERFORMANCE MEASURES BY ACTIVITY

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of state initiatives planned	OP	SI	The purpose of this output indicator is to measure the extent and type of state-initiated programs, services or interagency task forces that are funded wholly or partially by JAG funds. Appropriate for grantees under any purpose area that uses JAG funds to implement programs that have a direct impact on a targeted population or use funding for system improvement activities. Report the number of state-initiated programs, services or interagency task forces that are planned during the project period.	Number of state initiatives planned	All seven BJA purpose areas
Number of local initiatives planned	OP	SI	The purpose of this output indicator is to measure the extent and type of locally-initiated programs, services or interagency task forces that are funded wholly or partially by JAG funds. Appropriate for grantees under any purpose area that use JAG funds to implement programs that have a direct impact on a targeted population or use funding for system improvement type activities. Report the number and types of locally-initiated programs, services or interagency task forces that are planned during the project period.	Number of local initiatives planned	All seven BJA purpose areas
Number of individuals or individuals and families served (receiving services)	OP	DS	The purpose of this output indicator is to measure service provision levels. Appropriate for grantees in purpose areas in which JAG funds are used for direct services to individuals/groups of individuals. (e.g., crime prevention/intervention programs, one-to-one contact, support groups). Report the raw number of individuals who received services during the reporting period.	Number of individuals receiving services during the reporting period.	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Number of communities and/or organizations served (receiving services)	OP	DS	The purpose of this output indicator is to measure service provision levels. Appropriate for grantees in purpose areas in which JAG funds are used for direct services to groups of individuals (e.g., crime prevention awareness campaigns to schools, communities or organizations). Report the number of communities or organizations that received services during the reporting period. Community includes groups of people by organization, neighborhood or affiliation.	Total number of communities and/or organizations receiving services during the reporting period	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Number of programs/ program slots offered through initiatives	OP	DS	The purpose of this output indicator is to measure program capacity. Appropriate for grantees in purpose areas in which JAG funds are used for direct services to individuals or groups of individuals. Programs/Program slots are, for example, service delivery slots, programs, and campaigns. Report the number of programs or program slots offered through initiatives as a result of JAG funds during the reporting period.	<ul style="list-style-type: none"> a. Number of programs or program slots available at the start of the reporting period b. Number of programs/program slots created (added) during the reporting period using grant funds c. Percent (b-a) 	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of hours of programming provided	OP	DS	The purpose of this output indicator is to measure program effectiveness. Program as used here is defined as any explicit activity (such as program contact, counseling sessions, course curriculum, community service, etc) delivered by program staff or by other related professionals. Appropriate for grantees in purpose areas in which direct services are provided to individuals or groups of individuals. Report the number of hours of programming provided to individuals or communities during the reporting period.	Number of hours of programming provided to individuals or communities during the reporting period	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Number of (task force) partners that are sharing resources/information and strategies	OP	SI	The purpose of this output indicator is to measure the extent of collaboration. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of agencies that have formal partnership agreements (e.g., memoranda of understanding, contracts or letters of agreement) with the grantee during the reporting period. Each partner should be counted by entity represented, e.g., There may be 3 individuals from Agency X but Agency X is one partner on the task force.	a. Number of task force partners that are sharing resources/information and strategies b. Total number of task force partners c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of initiatives implemented	OC	SI	The purpose of the outcome indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of initiatives implemented. (e.g., programs, task force operations)	a. Number of initiatives implemented during the reporting period b. Total number of initiatives planned c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of individuals who completed (intended) programming	OC	Both	The purpose of this outcome indicator is to measure accountability. Appropriate for purpose areas in which direct services are provided to individuals. Report the number of participants that completed services provided during the reporting period. Intended refers to the amount of services that are intended for a client but may not be necessary to complete the total amount of intended services before the client's "treatment" is recognized as completed.	a. Number of individuals who completed programming during the reporting period b. Number of individuals provided programming during the reporting period d. Percent (a/b) auto-calculate	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of defined groups that completed (intended) programming	OC	Both	The purpose of this outcome indicator is to measure accountability. Appropriate for purpose areas in which direct services are provided to communities or defined groups (e.g., the Maple Street business association, the Main High School Parent Teacher's Organization, Orange County.) May include public awareness campaigns would fit under this category. Report the raw number of organizations that completed services provided during the reporting period. Intended refers to the amount of services/programming that is intended for a defined group but may not be necessary to complete the total amount of intended services before the client's "treatment" is recognized as completed.	a. Number of communities that completed programming during the reporting period b. Number of communities provided programming during the reporting period c. Percent (a/b) auto-calculate	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Number of individuals who exhibit a desired change in the targeted area	OC	Both	The purpose of this outcome indicator is to measure effectiveness of services provided. Appropriate for grantees in purpose areas in which direct services are provided to individuals or groups of individuals. Report the number of individuals who show a change in awareness, knowledge, behaviors or procedures. Behaviors include: social competence, school attendance, GED, GPA, high school, job skills, employment status, teen pregnancy, family relationships, family functioning, anti-social behavior, substance use, gang activities, change in knowledge, change in procedure	a. Number of individuals who show a desired change in targeted area b. Number of individuals served (received services) during the reporting period c. Percent (a/b) auto-calculate	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of communities that show a desired change in awareness, knowledge, behaviors or procedures	OC	Both	The purpose of this outcome indicator is to measure effectiveness of services provided. Appropriate for grantees in purpose areas in which direct services are provided to defined groups or communities. Report the number of defined groups/communities that show a change in awareness, knowledge, behaviors or procedures.	<ul style="list-style-type: none"> a. Number of defined groups that show a desired change in awareness, knowledge, behavior or procedures b. Number of defined groups served during the reporting period c. Percent (a/b) auto-calculate 	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Cost savings as a result of new systems implemented	OC	SI	The purpose of this outcome indicator is to measure program cost savings in man hours. Appropriate for all purpose areas that provide direct service and are able to realize a cost savings as a result of implementing new systems.	<ul style="list-style-type: none"> a. Number of man hours required prior to initiative b. Number of man hours required after initiative c. Savings (a-b) auto-calculate 	All seven BJA purpose areas
Cost savings as a result of new systems implemented	OC	SI	The purpose of this outcome indicator is to measure program cost savings in dollars. Appropriate for all purpose areas that provide direct service and are able to realize a cost savings as a result of implementing new systems.	<ul style="list-style-type: none"> a. Dollars expended prior to initiative b. Dollars expended after initiative c. Savings (a-b) auto-calculate 	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change auto-calculate (a-b)/a 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Expected change in arrests		Both	This indicator will be paired with the counts of arrests to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while task force activities may result in lower counts of crimes reported, the targeted intervention may result in higher numbers of arrests.	Select the one that applies to answer to previous indicator a. We expected count of arrests to increase as a result of our efforts b. We expected counts of arrests to decrease as a result of our efforts c. We expected counts of arrests to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of arrests of crime as a result of our efforts	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: State/Local Initiatives

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	<p>Select the one that applies to answer to previous indicator</p> <ul style="list-style-type: none"> a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Amount of award expended on training during the reporting period	OP	SI	The purpose of the output indicator is to measure system accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the amount of JAG dollars expended on providing training.	Amount of funds used to provide training during the reporting period	All seven BJA purpose areas
Number of training requests received during the reporting period	OP	SI	The purpose of the output indicator is to measure service levels. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of requests received by type of entity defined.	a. Number received from communities b. Number received from agencies c. Number received from organizations d. Number received from other targeted audiences e. Sum (a+b+c+d) auto-calculate	All seven BJA purpose areas
Number of criminal justice system or individual-serving professionals trained	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff trained during the reporting period. (Training is paid for with JAG funds.)	a. Number of staff who participated in the training b. Total number of program staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of communities/organizations/agencies trained	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of non-Criminal Justice professional staff trained during the reporting period. (Training is paid for with JAG funds.)	a. Number of staff (individuals) organizations/agencies who participated in the training b. Total number of program staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of hours of training provided to criminal justice system staff	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of hours of training provided to Criminal Justice professional staff during the reporting period. (Training is paid for with JAG funds.)	<ul style="list-style-type: none"> a. Number of hours of training (paid for by JAG funds) provided to criminal justice staff b. Number of hours of training provided to criminal justice staff funded by other sources c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Percent of training events held during the reporting period	OC	SI	The purpose of this outcome indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of training events by type held during the reporting period.	<ul style="list-style-type: none"> a. Number of training calls held b. Number of training conferences held c. Number of training manuals produced d. Other forms of training delivery e. Sum (a+b+c+d) auto-calculate 	All seven BJA purpose areas
Percent of criminal justice staff who completed training	OC	SI	The purpose of this outcome indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff who completed training during the reporting period (Training is paid for with JAG funds.)	<ul style="list-style-type: none"> a. Number of staff trained during the reporting period that completed the training b. Number of staff trained c. Percent (a/b) auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of organizations/agencies or entities that completed training during the reporting period	OC	SI	The purpose of this outcome indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of organizations/agencies or entities that completed training during the reporting period (Training is paid for with JAG funds.)	a. Number of organizations/a agencies or entities trained during the reporting period who completed the training b. Number of organizations/a agencies or entities trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of criminal justice staff who rated the training as useful	OC	SI	The purpose of this outcome indicator is to measure effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff who rated training as useful during the reporting period (Training is paid for with JAG funds.)	a. Number of staff trained during the reporting period who report training as useful b. Number of staff trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of organizations/agencies or entities that rated the training as useful during the reporting period	OC	SI	The purpose of this outcome indicator is to measure effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of organizations/agencies or entities that rated training as useful during the reporting period (Training is paid for with JAG funds.)	a. Number of organizations/a agencies or entities trained during the reporting period who report training as useful b. Number of organizations/a agencies or entities trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of criminal justice staff who exhibited an increase in skills during the reporting period	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicate an increase in skills during the reporting period (attributable to JAG funds.)	a. Number of staff who indicated an increase in skills b. Number of staff trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of organizations/agencies or entities that exhibited an increase in skills during the reporting period	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of organizations/agencies or entities that indicate an increase in skills during the reporting period (attributable to JAG funds.)	a. Number of organizations/agencies or entities that exhibited an increase in skills during the reporting period b. Number of organizations/agencies or entities trained c. Percent (a/b)	All seven BJA purpose areas
Percent of criminal justice staff who exhibited an increase in knowledge during the reporting period	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicate an increase in knowledge during the reporting period (attributable to JAG funds.)	a. Number of staff who indicated an increase in knowledge b. Number of staff trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of organizations/agencies or entities that exhibited an increase in knowledge during the reporting period	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of organizations/agencies or entities that indicate an increase in knowledge during the reporting period (attributable to JAG funds.)	a. Number of organizations/agencies or entities that indicated an increase in knowledge b. Number of organizations/agencies or entities trained c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of criminal justice staff who use the knowledge or skills gained to change their on-the-job behaviors	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicate a change in their on-the-job behavior as a result of improved knowledge or skills during the reporting period (attributable to JAG funds.)	a. Number of staff who indicates their on-the-job behavior has changed due to their increased knowledge or skills b. Number of staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of organizations/agencies or entities that use the knowledge or skills gained to change their on-the-job behaviors	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of organizations/agencies or entities that indicate a change in their on-the-job behavior as a result of improved knowledge or skills during the reporting period (attributable to JAG funds.)	<ul style="list-style-type: none"> a. Number of organizations/agencies or entities that indicate their on-the-job behavior has changed due to their increased knowledge or skills b. Number of organizations/agencies or entities c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Training

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	<p>Select the one that applies to the response provided in the previous indicator:</p> <ul style="list-style-type: none"> a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Technical Assistance

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Amount of award spent on technical assistance during the reporting period	OP	SI	The purpose of the output indicator is to measure system accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the amount of JAG dollars expended on providing technical assistance.	Amount of funds used to provide technical assistance during the reporting period	All seven BJA purpose areas
Number of staff to receive technical assistance	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of criminal justice staff to receive technical assistance during the reporting period.	a. Number of staff who received technical assistance during the reporting period b. Total number of staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of technical assistance requests received during the reporting period	OP	SI	The purpose of the output indicator is to measure service levels. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of requests received by type of entity defined.	a. Number received from communities b. Number received from agencies c. Number received from organizations d. Other target audiences e. Sum (a+b+c+d) auto-calculate	All seven BJA purpose areas
Number of hours of technical assistance provided	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of hours of technical assistance provided to Criminal Justice professional staff with JAG funds during the reporting period.	a. Number of hours of technical assistance (paid for by JAG funds) provided to criminal justice staff b. Number of hours of technical assistance provided to criminal justice staff funded by other sources c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Technical Assistance

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of technical assistance events held during the reporting period	OC	SI	The purpose of this outcome indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of technical assistance events by type held during the reporting period.	<ul style="list-style-type: none"> a. Number of technical assistance response by phone b. Number of technical assistance meetings held c. Number of technical manuals produced d. Other forms of technical assistance delivery e. Sum (a+b+c) auto-calculate 	All seven BJA purpose areas
Percent of criminal justice staff who rated the technical assistance as useful	OC	SI	The purpose of this outcome indicator is to measure effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff who rated technical assistance paid for with JAG funds as useful.	<ul style="list-style-type: none"> a. Number of staff who received technical assistance during the reporting period who rate is as useful b. Number of staff to request technical assistance c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Percent of criminal justice staff who exhibited an increase in skills	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicate an increase in skills during the reporting period (attributable to JAG funds.)	<ul style="list-style-type: none"> a. Number of staff who indicated an increase in skills b. Number of staff trained c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Percent of criminal justice staff who exhibited an increase in knowledge	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicates an increase in knowledge during the reporting period (attributable to JAG funds.)	<ul style="list-style-type: none"> a. Number of staff who indicated an increase in knowledge b. Number of staff trained c. Percent (a/b) auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Technical Assistance

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of criminal justice staff who used their increased knowledge or skills to change their on-the-job behavior or system processes	OC	SI	The purpose of this outcome indicator is to determine effectiveness in criminal justice system operations. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of staff who indicates their use of increased knowledge or skills to change their on-the-job behavior or system processes during the reporting period.	<ul style="list-style-type: none"> a. Number of staff who used their increased knowledge or skills b. Number of staff trained c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Technical Assistance

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	<p>Select the one that applies to answer to previous indicator</p> <ul style="list-style-type: none"> a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Personnel

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of new FTEs paid for with JAG funds Type:	OP	SI	The purpose of this output indicator is to measure the extent and type of FTEs and hours paid for with JAG funds (system capacity). Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number and FTEs paid for with JAG funds during the reporting period.	a. Number of FTEs funded during the reporting period b. Number of existing criminal justice personnel c. Percent (a/b) auto-calculate	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Types of personnel paid for with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of personnel paid for with JAG funds during the reporting period.	Indicate the types of personnel paid for with JAG funds during the reporting period	All seven BJA purpose areas
Number of overtime hours paid for with JAG funds	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of hours paid for with JAG funds during the reporting period.	a. Number of overtime hours funded during the reporting period b. Total number of hours of overtime needed during the reporting period c. Percent (a/b) auto-calculate	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Percent of units that report improved efficiency	OC	SI	The purpose of this outcome indicator is to measure improved efficiency. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved efficiency as a result of JAG funds.	a. Number of units that report improved efficiency b. Total number of units c. Percent (a/b)	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs
Percent of units that report increased program quality	OC	SI	The purpose of this outcome indicator is to measure increased program quality. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved program quality as a result of JAG funds.	a. Number of units that report increased program quality b. Total number of units c. Percent (a/b)	All seven BJA purpose areas, except for Planning, Evaluation, and Technology Improvement Programs

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Personnel

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Personnel

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	Select the one that applies to answer to previous indicator a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Equipment Supplies

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Amount of funds expended on equipment/supplies during the reporting period	OP	SI	The purpose of this output measure is to document the extent and type of equipment and supplies purchased with JAG dollars. Appropriate for grantees in all purpose areas that use JAG dollars for system improvement. Report the amount of JAG funds used to purchase equipment or supplies.	Amount of funds awarded to purchase equipment or supplies	All seven BJA purpose areas
Types of equipment/supplies purchased with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of equipment purchased with JAG funds during the reporting period.	Indicate the types and amount of equipment/supplies purchased with JAG funds during the reporting period	All seven BJA purpose areas
Number of hours of training provided to criminal justice staff	OP	SI	The purpose of this output indicator is to measure system/program capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of hours of training provided to Criminal Justice professional staff during the reporting period. (Training is paid for with JAG funds.)	a. Number of hours of training (paid for by JAG funds) provided to criminal justice staff b. Number of hours of training provided to criminal justice staff funded by other sources c. Total number of hours of training (a+b) auto-calculate	All seven BJA purpose areas
Number of organizations/units/departments to directly benefit from equipment or supplies purchased with JAG funds	OC	SI	The purpose of this outcome indicator is to measure efficiency. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of criminal justice staff who rated purchase of equipment or supplies (paid for with JAG funds) as improving their job efficiency.	a. Number of criminal justice organizations/units/departments provided a direct award to purchase equipment or supplies during the reporting period b. Number of criminal justice organizations/units/departments that made requests for an award to purchase equipment or supplies c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Equipment Supplies

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of criminal justice staff who reported improved efficiency in their job performance as a result of equipment or supplies purchased by JAG funds	OC	SI	The purpose of this outcome indicator is to measure efficiency. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff who rated purchase of equipment or supplies (paid for with JAG funds) as improving their job efficiency.	a. Number of staff who reported improved efficiency in job performance during the reporting period b. Number of staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent of criminal justice staff who reported an increase in program quality as a result of equipment or supplies purchased by JAG funds	OC	SI	The purpose of this outcome indicator is to measure program quality. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of Criminal Justice professional staff who rated purchase of equipment or supplies (paid for with JAG funds) as increasing program quality.	a. Number of staff who reported an increase in program quality during the reporting period b. Number of staff c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Equipment Supplies

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	<p>Select the one that applies to answer to previous indicator</p> <ul style="list-style-type: none"> a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Contractual Support

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of contract FTEs paid for using JAG funds	OP	SI	The purpose of this output indicator is to measure program/system capacity. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of FTES paid for using JAG dollars. The FTE may include a police officer, program staff, consultant or an evaluator.	Number of hours (in FTEs) paid for with JAG funds during the reporting period	All seven BJA purpose areas
Types of contract FTEs purchased with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of contract FTEs purchased with JAG funds during the reporting period.	Indicate the types of contract FTEs purchased with JAG funds during the reporting period	All seven BJA purpose areas
Number of research studies funded	OP	SI	The purpose of this output indicator is to measure program/system capacity and effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of research studies paid for with JAG funds.	Number of research studies funded with JAG funds	All seven BJA purpose areas
Number of delinquency prevention or intervention programs evaluated	OP	SI	The purpose of this output measure is to measure program/system capacity and effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of delinquency prevention or intervention programs evaluated with JAG funds.	a. Number of delinquency programs evaluated b. Number of delinquency programs c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of Child protection or victimization programs evaluated	OP	SI	The purpose of this output measure is to measure program/system capacity and effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of child protection or victimization programs evaluated with JAG funds.	a. Number of child protection or victimization programs evaluated b. Number of child protection or victimization programs c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number and percent of Final Reports determined to be of acceptable quality	OC	SI	The purpose of this outcome measure is to document system effectiveness or efficiency. Report the number of program evaluations completed and determined to be of acceptable quality.	a. Number of program evaluations completed b. Number of program reports accepted c. Percent (a/b) auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Contractual Support

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of units that report improved efficiency (e.g., reduced case backlogs, increased contacts with offenders or victims)	OC	SI	The purpose of this outcome measure is to document improved efficiency. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved efficiency as a result of JAG funds.	a. Number of units that report improved efficiency b. Number of units that to receive contractual support as result of JAG funds c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Number of units that report increased program quality (e.g., per staff caseloads meet professional standards, increased availability of specialized services)	OC	SI	The purpose of this outcome measure is to document improved program quality. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved program quality as a result of JAG funds.	a. Number of units that report increased program quality b. Number of units that to receive contractual support as result of JAG funds c. Percent (a/b) auto-calculate	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Contractual Support

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Contractual Support

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	Select the one that applies to answer the previous indicator: a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Information Systems for Criminal Justice System

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of organizations/units or departments whose information systems were improved	OP	SI	The purpose of this output measure is for system/program capacity based on the idea that new/enhanced or improved information systems can provide staff with better efficiency to do their jobs. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments whose information systems were improved as a result of JAG funds.	<ul style="list-style-type: none"> a. Number of organizations/units or departments whose information system improvements started in the previous period b. Number of organizations/units or departments whose information system improvements were completed this period c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Number of units that report improved efficiency	OC	SI	The purpose of this outcome measure is to document improved efficiency. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved efficiency as a result of JAG funds.	<ul style="list-style-type: none"> a. Number of units that report improved efficiency b. Number of units that to receive contractual support as result of JAG funds c. Percent (a/b) auto-calculate 	All seven BJA purpose areas
Number of units that report increased program quality	OC	SI	The purpose of this outcome measure is to document improved program quality. Appropriate for grantees under any purpose area that use JAG funds for system improvement activities. Report the number of organizations, units or departments that report improved program quality as a result of JAG funds.	<ul style="list-style-type: none"> a. Number of units that report increased program quality b. Number of units that to receive contractual support as result of JAG funds c. Percent (a/b) auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Information Systems for Criminal Justice System

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Information Systems for Criminal Justice System

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	Select the one that applies to answer to previous indicator a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Amount of funds awarded for criminal justice-related research projects	OP	SI	The purpose of this output indicator is to increase knowledge about what works in criminal justice. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related research activities. Report the total amount of funds awarded for criminal justice-related research activities.	Total amount of funds awarded for criminal justice-related research projects GRANTEES ANSWER ONCE	All seven BJA purpose areas
Amount of funds awarded for criminal justice-related evaluation projects	OP	SI	The purpose of this output indicator is to increase knowledge about what works in criminal justice. Appropriate for grantees under any purpose area that uses JAG funds to implement evaluation activities. Report the total amount of funds awarded for criminal justice-related evaluation projects.	Total amount of funds awarded for criminal justice-related evaluation projects GRANTEES ANSWER ONCE	All seven BJA purpose areas
Amount of funds awarded for criminal justice-related product development projects	OP	SI	The purpose of this output indicator is to increase knowledge about what works in criminal justice. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related product development projects. Report the total amount of funds awarded for criminal justice-related product development activities.	Total amount of funds awarded for criminal justice-related product development projects GRANTEES ANSWER ONCE	All seven BJA purpose areas
Number of criminal justice-related research projects completed	OP	SI	The purpose of this output indicator is to improve program effectiveness. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related research activities. Report the number of criminal justice-related research projects completed.	a. Number of criminal justice-related research projects completed b. Number of criminal justice-related research projects implemented c. Percent (a/b)	All seven BJA purpose areas
Types of criminal justice-related research projects paid for with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to increase knowledge. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of criminal justice-related criminal justice-related research projects paid for with JAG funds during the reporting period.	Indicate the types of criminal justice-related research projects paid for with JAG funds during the reporting period	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Number of criminal justice-related evaluation projects completed	OP	SI	The purpose of this output indicator is to improve program effectiveness. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related evaluation activities. Report the total amount of funds awarded for criminal justice-related evaluation activities.	a. Number of criminal justice-related evaluation projects implemented b. Number of criminal justice-related evaluation projects planned c. Percent (a/b)	All seven BJA purpose areas
Types of criminal justice-related evaluation projects paid for with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to increase knowledge. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of criminal justice-related evaluation projects paid for with JAG funds during the reporting period.	Indicate the types of criminal justice-related evaluation projects paid for with JAG funds during the reporting period	All seven BJA purpose areas
Number of product development projects developed	OP	SI	The purpose of this output indicator is to measure the extent of criminal justice-related product development that is funded wholly or partially by JAG funds. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related product development activities. Report the number of criminal justice-related product development projects implemented.	a. Number of criminal justice-related product development projects implemented b. Number of criminal justice-related product development projects planned c. Percent (a/b)	All seven BJA purpose areas
Types of criminal justice-related product development projects paid for with JAG dollars during the reporting period	OP	SI	The purpose of this output indicator is to measure accountability. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the types of criminal justice-related product development projects paid for with JAG funds during the reporting period.	Indicate the types of criminal justice-related product development projects paid for with JAG funds during the reporting period	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of Final research reports determined to be of acceptable quality by BJA standards	OC	SI	The purpose of this outcome indicator is to measure the extent and type of development projects that are funded wholly or partially by JAG funds. Appropriate for grantees under any purpose area that uses JAG funds to implement development projects. Report the total amount of funds awarded for development projects.	a. Number of development projects implemented b. Number of development projects planned c. Percent (a/b)	All seven BJA purpose areas
Percent of research or evaluation projects resulting in presentations or poster sessions at professional associations and meetings	OC	SI	The purpose of this outcome indicator is to improve knowledge dissemination. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related research activities. Report the number of criminal justice-related research projects resulting in a presentation or poster session at a professional associations and meetings.	a. Number of research studies funded by BJA that resulted in one or more poster sessions or papers presented at professional meetings or conferences b. Total number of research studies funded through JAG funds c. Percent (a/b)	All seven BJA purpose areas
Percent of criminal justice programs evaluated	OC	SI	The purpose of this outcome indicator is to improve program effectiveness. Appropriate for grantees in purpose areas that use JAG funds for system improvement. Report the number of criminal justice programs evaluated.	a. Number of criminal justice programs evaluated during the reporting period b. Number of criminal justice programs c. Percent (a/b)	All seven BJA purpose areas
Percent of BJA-funded curricula developed and evaluated as effective	OC	SI	The purpose of this outcome indicator is to improve tools for knowledge dissemination. Appropriate for grantees under any purpose area that uses JAG funds for system improvement. Report the number of criminal justice-related curricula developed and evaluated as effective (e.g., training participants learn knowledge/skills as intended). Report the number of BJA-funded curricula evaluated as effective.	a. Number of curricula development projects funded by BJA that are evaluated as effective b. Total number of curricula development projects c. Percent (a/b)	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of research or evaluation projects resulting in peer-reviewed articles	LT-OC	SI	The purpose of this long term outcome indicator is to improve knowledge dissemination. Appropriate for grantees under any purpose area that uses JAG funds to implement criminal justice-related research activities. Report the number of criminal justice-related research projects resulting in a peer-reviewed articles published based upon BJA funded research studies. Report the number of research studies resulting in peer-reviewed articles.	<ul style="list-style-type: none"> a. Number of development projects implemented b. Number of development projects planned c. Percent (a/b) 	All seven BJA purpose areas
Percent of programs that have implemented recommendations based on a program evaluation	LT-OC	SI	The purpose of this outcome indicator is to improve program effectiveness. Appropriate for grantees under any program area that uses JAG funds for system improvement. Report the number of criminal justice programs that have implemented one or more recommendations from a program evaluation.	<ul style="list-style-type: none"> a. Number of criminal justice programs that have implemented one or more recommendations b. Total number of criminal justice programs that have been evaluated c. Percent (a/b) 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent of programs that implement curricula evaluated as effective	LT-OC	SI	The purpose of this outcome indicator is to improve knowledge dissemination. Appropriate for grantees under any program area that uses JAG funds for system improvement. Report the number of criminal justice programs that have implemented one or more recommendations from a program evaluation.	<ul style="list-style-type: none"> a. Number of programs that implement curricula evaluated as effective b. Total number of programs Total number of criminal justice programs that have been evaluated c. Percent (a/b) 	All seven BJA purpose areas
Percent change in offending or number of arrests of a targeted group by crime type	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of offending or arrests in a targeted group. Appropriate for grantees in purpose areas that provide direct service to individuals with JAG funds. Report the number of individuals (individuals) that offend or are arrested during the reporting period. Population numbers will vary based on target population/sub-population of the program/initiative	<ul style="list-style-type: none"> a. The number of individuals (by related crime) arrested prior to the start of the period b. Total number of individuals arrested (by related crime) at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Percent change in crime rates in a community by crime type	LT-OC	Both	The purpose of this long term outcome indicator is to measure rates of related crimes in a targeted community. Appropriate for grantees in purpose areas that provide direct service to communities or organizations with JAG funds. Report the number of related crimes reported during the reporting period. Population numbers will vary based on target populations/sub-population of the program/initiative.	<ul style="list-style-type: none"> a. Number of reported crimes (targeted by JAG funds) at the start of the period b. Total number of reported crimes at the end of the reporting period c. Percent change (a-b)/a auto-calculate 	All seven BJA purpose areas
Percent change in victimization or calls for service among targeted individuals	LT-OC	Both	The purpose of the long term outcome indicator is to measure rates of related victimization crimes. Appropriate for grantees in purpose areas that provide direct service to individuals who report as a victim of crime and served with JAG funds. Report the number of calls received for services during the reporting period.	<ul style="list-style-type: none"> a. Number of calls for service received that was related to victimization at the start of the period b. Total number of calls for service received that were related to victimization at the end of the reporting period c. Percent change(a-b)/a auto-calculate 	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness

**BJA Justice Assistance Grant Program
Performance Measures by Activity**

Activity: Research, Evaluation, and Product Development

Performance Indicator	OP/OC	DS/SI	Description	Data Grantee Reports	Applicable Purpose Areas
Expected change in victimization		Both	This indicator will be paired with the counts of victims to determine whether the changes in counts reported were in the expected direction or not. This measure is needed because while prevention programs may result in lower counts of victims of crime, awareness programs may result in higher reporting and therefore higher counts.	Select the one that applies to answer to previous indicator a. We expected count of victims of crime to increase as a result of our efforts b. We expected counts of victims of crime to decrease as a result of our efforts c. We expected counts of victims of crime to remain stable (no change) as a result of our efforts d. We had no expectations about changes in counts of victims of crime as a result of our efforts	All seven BJA purpose areas

Key:

OP/OC = Output/Outcome; DS/SI = Direct Service/System Improvement; LT-OC = Long-Term Outcome

BJA Purpose Areas = (1) Law Enforcement; (2) Prosecution and Court; (3) Prevention and Education; (4) Corrections and Community Corrections; (5) Drug Treatment and Enforcement; (6) Planning, Evaluation, and Technology Improvement; (7) Crime Victim and Witness